



OFFSHORE

ENERGY. COMMITTED.

ANNUAL REPORT 2018

2 STRATEGY AND PERFORMANCE

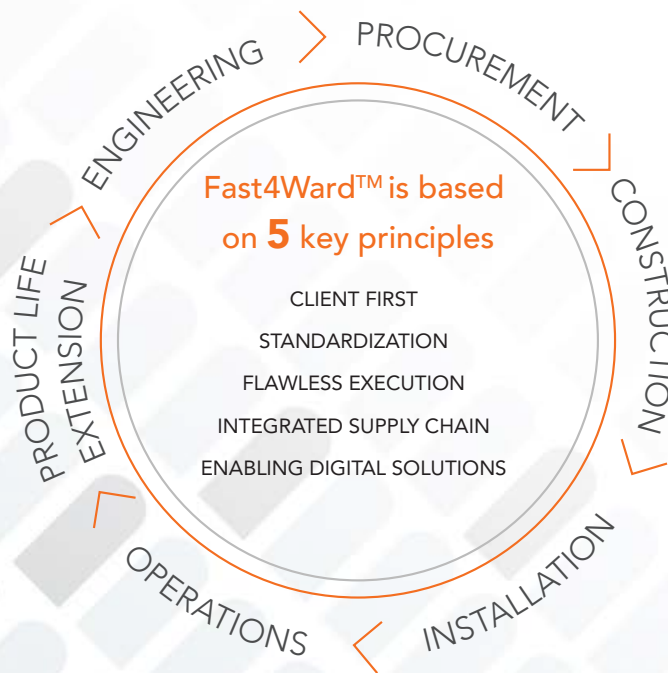
2.2 FAST4WARD



BETTER PERFORMANCE, DELIVERED FASTER

Fast4Ward™ is SBM Offshore's philosophy to transform the business by reducing cycle time to energy delivery, de-risking projects and improving quality and safety.

Fast4Ward™ is based on five key principles: engaging early with clients, standardization, focus on flawless execution, partnering with the supply chain and use of digital solutions in today's volatile environment. The Company is applying the Fast4Ward™ principles across its product portfolio.



**REDUCING
CYCLE TIME**

UP TO 12 MONTHS FASTER
UP TO US\$ 1 BILLION NPV GAIN

**DE-RISKING
PROJECTS**

STANDARDIZED
HULL AND TOPSIDES

**ENABLING LOWER
BREAK-EVENS**

LOWER CAPEX AND OPEX